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May 7, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Japanese standard)

Company name: INES Corporation
 Listing: Tokyo Stock Exchange
 Securities code: 9742
 URL: <https://www.ines.co.jp/en/>
 Representative: Shuji Hattori, President and Representative Director
 Contacts: Masatoshi Mihara, General Manager, Corporate Staff Division
 Tel: +81-3-6775-4401
 Scheduled date of annual general meeting of shareholders: June 23, 2026
 Scheduled date to commence dividend payments: June 24, 2026
 Scheduled date to file annual securities report: June 22, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Figures in percentages denote year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	36,616	(9.7)	(647)	–	(460)	–	(1,843)	–
March 31, 2025	40,563	0.0	3,536	22.9	3,608	32.0	2,436	35.7

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥(1,102) million [–%]
 For the fiscal year ended March 31, 2025: ¥2,420 million [(4.3)%]

	Profit per share	Fully diluted profit per share	Profit/Shareholders' equity	Ordinary profit/Total assets	Operating profit/Net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	(88.57)	–	(4.8)	(0.9)	(1.8)
March 31, 2025	117.13	–	6.3	6.5	8.7

Reference: Equity in earnings of affiliated companies
 For the fiscal year ended March 31, 2026: ¥– million
 For the fiscal year ended March 31, 2025: ¥– million

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	49,361	36,966	74.9	1,776.13
March 31, 2025	56,727	39,192	69.1	1,884.21

Reference: Shareholders' equity
 As of March 31, 2026: ¥36,966 million
 As of March 31, 2025: ¥39,192 million

(3) Consolidated cash flow situation

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,480	1,779	(4,979)	8,273
March 31, 2025	1,478	(288)	1,536	7,991

2. Dividends

	Dividends per share					Total dividends (annual)	Dividend payout ratio (consolidated)	Dividends/ Net assets (consolidated)
	End of Q1	End of Q2	End of Q3	Fiscal year end	Annual			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	–	25.00	–	30.00	55.00	1,144	47.0	3.0
Fiscal year ended March 31, 2026	–	25.00	–	25.00	50.00	1,040	–	2.7
Fiscal year ending March 31, 2027 (Forecast)	–	–	–	–	55.00		67.3	

Note: The dividend forecasts for the end of the second quarter and the fiscal year end of the fiscal year ending March 31, 2027 are to be determined at this time.

3. Forecasts for consolidated financial results for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Figures in percentages denote year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	40,000	9.2	2,500	–	2,500	–	1,700	–	81.68

*** Notes**

- (1) Significant changes in the scope of consolidation during this fiscal year under review: No
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies associated with the revision of accounting standards, etc.: No
 - (ii) Changes in accounting policies other than (i): No
 - (iii) Changes in accounting estimates: No
 - (iv) Restatement: No

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	20,900,000 shares
As of March 31, 2025	20,900,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	87,301 shares
As of March 31, 2025	99,687 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	20,811,063 shares
Fiscal year ended March 31, 2025	20,802,381 shares

* Financial results reports are not subject to audit procedures performed by certified public accountants or audit corporations.

* Explanation regarding the proper use of results forecasts and other important notes
(Disclaimer regarding forward-looking statements)

Forward-looking statements such as results forecasts provided in this document are prepared based on currently available information and assumptions that are deemed reasonable, but the Company does not intend to guarantee their achievement. Actual results may differ significantly from the above forecasts for various reasons.

Consolidated financial statements**(1) Consolidated balance sheets**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	8,205	8,487
Notes and accounts receivable - trade, and contract assets	15,473	12,574
Securities	–	100
Work in process	399	282
Raw materials and supplies	55	81
Prepaid expenses	505	572
Other	139	132
Allowance for doubtful accounts	(15)	(13)
Total current assets	24,764	22,217
Non-current assets		
Property, plant and equipment		
Buildings and structures	5,951	6,064
Accumulated depreciation	(665)	(953)
Buildings and structures, net	5,286	5,110
Tools, furniture and fixtures	4,020	3,995
Accumulated depreciation	(2,951)	(3,087)
Tools, furniture and fixtures, net	1,068	907
Land	5,299	5,299
Total property, plant and equipment	11,654	11,318
Intangible assets		
Software	3,216	3,346
Other	22	22
Total intangible assets	3,238	3,369
Investments and other assets		
Investment securities	11,836	7,824
Long-term prepaid expenses	503	381
Deferred tax assets	3,514	3,126
Other	1,215	1,122
Total investments and other assets	17,069	12,455
Total non-current assets	31,963	27,143
Total assets	56,727	49,361

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	2,639	2,612
Short-term borrowings	3,000	–
Current portion of long-term borrowings	833	833
Accrued expenses	960	815
Income taxes payable	253	91
Accrued consumption taxes	571	108
Advances received	136	184
Provision for bonuses	925	947
Provision for bonuses for directors (and other officers)	107	114
Provision for loss on orders received	–	488
Asset retirement obligations	10	8
Other	526	726
Total current liabilities	9,965	6,930
Non-current liabilities		
Long-term borrowings	3,749	2,916
Provision for retirement benefits for directors (and other officers)	35	23
Retirement benefit liability	2,866	1,622
Asset retirement obligations	146	143
Other	772	759
Total non-current liabilities	7,569	5,464
Total liabilities	17,535	12,395
Net assets		
Shareholders' equity		
Share capital	15,000	15,000
Capital surplus	10,102	10,108
Retained earnings	13,835	10,847
Treasury shares	(120)	(106)
Total shareholders' equity	38,816	35,849
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	153	343
Remeasurements of defined benefit plans	222	773
Total accumulated other comprehensive income	375	1,116
Total net assets	39,192	36,966
Total liabilities and net assets	56,727	49,361

(2) Consolidated statement of income and consolidated statement of comprehensive income
Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	40,563	36,616
Cost of sales	30,847	31,253
Gross profit	9,715	5,362
Selling, general and administrative expenses	6,179	6,010
Operating profit (loss)	3,536	(647)
Non-operating income		
Interest income	51	39
Dividend income	37	63
Rental income from real estate	8	25
Compensation income	-	90
Dividend income of insurance	16	8
Other	18	34
Total non-operating income	133	261
Non-operating expenses		
Interest expenses	40	55
Rental expenses on real estate	5	7
Loss on investments in investment partnerships	1	-
Office relocation expenses	10	7
Other	3	4
Total non-operating expenses	61	74
Ordinary profit (loss)	3,608	(460)
Extraordinary income		
Gain on sale of membership	18	6
Gain on liquidation of subsidiaries and associates	0	-
Total extraordinary income	18	6
Extraordinary losses		
Loss on retirement of non-current assets	21	10
Removal expenses of non-current assets	20	-
Loss on redemption of investment securities	-	76
Impairment losses	-	1,104
Special retirement benefits	71	-
Other	2	-
Total extraordinary losses	114	1,190
Profit (loss) before income taxes	3,511	(1,645)
Income taxes - current	440	196
Income taxes - deferred	634	1
Total income taxes	1,075	198
Profit (loss)	2,436	(1,843)
Profit (loss) attributable to owners of parent	2,436	(1,843)

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit (loss)	2,436	(1,843)
Other comprehensive income		
Valuation difference on available-for-sale securities	98	190
Remeasurements of defined benefit plans, net of tax	(114)	550
Total other comprehensive income	(15)	740
Comprehensive income	2,420	(1,102)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,420	(1,102)

(3) Consolidated statements of changes in shareholders' equity

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	15,000	10,099	12,438	(140)	37,398
Changes during period					
Dividends of surplus			(1,040)		(1,040)
Profit attributable to owners of parent			2,436		2,436
Purchase of treasury shares				(2)	(2)
Disposal of treasury shares		2		21	24
Net changes in items other than shareholders' equity					
Total changes during period	–	2	1,396	19	1,417
Balance at end of period	15,000	10,102	13,835	(120)	38,816

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	54	336	391	37,790
Changes during period				
Dividends of surplus				(1,040)
Profit attributable to owners of parent				2,436
Purchase of treasury shares				(2)
Disposal of treasury shares				24
Net changes in items other than shareholders' equity	98	(114)	(15)	(15)
Total changes during period	98	(114)	(15)	1,402
Balance at end of period	153	222	375	39,192

Fiscal year under review (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	15,000	10,102	13,835	(120)	38,816
Changes during period					
Dividends of surplus			(1,144)		(1,144)
Loss attributable to owners of parent			(1,843)		(1,843)
Purchase of treasury shares				(1)	(1)
Disposal of treasury shares		6		16	22
Net changes in items other than shareholders' equity					
Total changes during period	–	6	(2,987)	14	(2,967)
Balance at end of period	15,000	10,108	10,847	(106)	35,849

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	153	222	375	39,192
Changes during period				
Dividends of surplus				(1,144)
Loss attributable to owners of parent				(1,843)
Purchase of treasury shares				(1)
Disposal of treasury shares				22
Net changes in items other than shareholders' equity	190	550	740	740
Total changes during period	190	550	740	(2,226)
Balance at end of period	343	773	1,116	36,966

(4) Consolidated statement of cash flow

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit (loss) before income taxes	3,511	(1,645)
Depreciation	1,917	1,844
Impairment losses	–	1,104
Increase (decrease) in provision for bonuses	(34)	21
Increase (decrease) in provision for bonuses for directors (and other officers)	26	6
Increase (decrease) in provision for loss on orders received	(49)	488
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(53)	(12)
Increase (decrease) in retirement benefit liability	(735)	(446)
Loss (gain) on liquidation of subsidiaries and associates	(0)	–
Loss on retirement of non-current assets	21	10
Loss (gain) on redemption of investment securities	–	76
Loss (gain) on sale of membership	(18)	(6)
Office relocation expenses	10	7
Removal expenses of non-current assets	20	–
Special retirement benefits	71	–
Decrease (increase) in trade receivables	(3,610)	2,947
Decrease (increase) in inventories	(2)	91
Decrease (increase) in other assets	(67)	(101)
Increase (decrease) in trade payables	907	44
Increase (decrease) in other liabilities	408	(713)
Other, net	(86)	3
Subtotal	2,237	3,722
Income taxes refund	398	105
Income taxes paid	(1,158)	(346)
Net cash provided by (used in) operating activities	1,478	3,480
Cash flows from investing activities		
Net decrease (increase) in time deposits	999	(0)
Purchase of property, plant and equipment	(1,432)	(316)
Proceeds from sale of property, plant and equipment	–	24
Purchase of intangible assets	(1,508)	(2,066)
Purchase of long-term prepaid expenses	(98)	(76)
Purchase of investment securities	(2)	(1)
Proceeds from redemption of investment securities	1,800	4,123
Proceeds from sale of membership	38	16
Proceeds from liquidation of subsidiaries and associates	0	–
Payments of leasehold and guarantee deposits	(259)	(48)
Proceeds from refund of leasehold and guarantee deposits	423	126
Payments for asset retirement obligations	(271)	(28)
Other, net	22	25
Net cash provided by (used in) investing activities	(288)	1,779

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	3,000	(3,000)
Repayments of long-term borrowings	(416)	(833)
Repayments of lease liabilities	(5)	(1)
Purchase of treasury shares	(2)	(1)
Dividends paid	(1,039)	(1,142)
Net cash provided by (used in) financing activities	1,536	(4,979)
Net increase (decrease) in cash and cash equivalents	2,726	281
Cash and cash equivalents at beginning of period	5,265	7,991
Cash and cash equivalents at end of period	7,991	8,273