January 30, 2018

Consolidated Financial Statements for the First Three Quarters of the Fiscal Year Ending March 31, 2018

INES Corporation

| Listing: | Tokyo Stock Exchange (Code: 9742) |
|-----------------|----------------------------------------------------------------------------------------------------|
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Consolidated Financial Results for the First Three Quarters of the Fiscal Year Ending March 31, 2018 (April 1, 2017 to December 31, 2017) (1) Consolidated Operating Results

(Million yen, figures in percentages denote year-on-year changes.)

| | Net sa | les | Operating | g profit | Ordinary | / profit | Profit attril owners o | |
|----------------------------------------------------------------------------------------|--------|-------|-----------|----------|----------|----------|---------------------------|--------|
| Nine months ended Dec. 31, 2017 | 23,911 | (8.2) | 305 | (68.5) | 343 | (66.2) | 175 | (69.2) |
| Nine months ended Dec. 31, 2016 | 26,039 | 0.3 | 970 | 51.6 | 1,015 | 48.3 | 568 | (7.1) |
| (Note) Comprehensive income Nine months ended December 31, 2017: ¥372 million (-49.9%) | | | | | | | | |

Nine months ended December 31, 2017. #372 million (-49.9%) Nine months ended December 31, 2016: ¥744 million (-14.5%)

| | Profit per share (Yen) | Fully diluted profit per share (Yen) |
|---------------------------------|------------------------|-----------------------------------------|
| Nine months ended Dec. 31, 2017 | 6.71 | — |
| Nine months ended Dec. 31, 2016 | 21.03 | |

(2) Consolidated Financial Position

(Million yen)

| | Total assets | Net assets | Equity ratio (%) |
|-------------------------|--------------|------------|------------------|
| As of December 31, 2017 | 55,180 | 37,835 | 68.6 |
| As of March 31, 2017 | 56,630 | 37,986 | 67.1 |

(Reference) Shareholders' equity As of December 31, 2017: ¥37,835 million As of March 31, 2017: ¥37,986 million

2. Dividends

| | Dividends per share (Yen) | | | | | | |
|---------------------------------------|---------------------------|-----------|-----------|-----------------|--------|--|--|
| | End of Q1 | End of Q2 | End of Q3 | Fiscal year end | Annual | | |
| Year ended March 31, 2017 | | 8.00 | _ | 10.00 | 18.00 | | |
| Year ending March 31, 2018 | _ | 10.00 | — | | | | |
| Year ending March 31, 2018 (Forecast) | | | | 10.00 | 20.00 | | |

(Note) Revisions to dividend forecasts published most recently: No

3. Forecasts for Consolidated Financial Results for the Fiscal Year Ending March 31, 2018 (April 1, 2017 to March 31, 2018)

| | | Net sales | | Operating profit | | Ordinary profit | | Profit att | | | utable to | Profit per share (Yen) |
|----------|----|-----------|-------|------------------|--------|-----------------|--------|------------|--------|-------|-----------|---------------------------|
| Full yea | ar | 37,000 | (3.9) | 1,500 | (37.7) | 1,500 | (38.2) | 1,000 | (38.0) | 38.31 | | |

(Million yen, figures in percentages denote year-on-year changes.)

(Note) Revisions to results forecasts published most recently: No

*Notes

(1) Significant changes in subsidiaries during this quarter under review (changes in subsidiaries causing a change in the scope of consolidation): No

(2) Application of special accounting treatment to the preparation of consolidated financial statements: Yes

(3) Changes in accounting policies and changes or restatement of accounting estimates

- 1. Changes in accounting policies associated with the revision of accounting standards, etc.: No
- 2. Changes in accounting policies other than (i): No
- 3. Changes in accounting estimates: No
- 4. Restatement: No

(4) Number of shares outstanding (common shares)

- 1. Number of shares outstanding at the term end (including treasury shares)
 - FY2018/3 Q3: 28,600,000 shares FY2017/3: 28,600,000 shares
- 2. Number of treasury shares at the term end FY2018/3 Q3: 2,495,306 shares FY2017/3: 2,493,748 shares
- 3. Average number of shares outstanding FY2018/3 Q3: 26,105,615 shares FY2017/3 Q3: 27,013,443 shares

* Quarterly results reports are not subject to quarterly review.

* Explanation regarding the proper use of results forecasts and other important notes

(Disclaimer regarding forward-looking statements)

Forward-looking statements such as the results forecasts provided in this document are prepared based on currently available information and assumptions that are deemed reasonable, but the Company does not intend to guarantee their achievement. Actual results may differ significantly from the above forecasts for various reasons. For conditions regarding the assumptions for results forecasts and notes on the use of results forecasts, etc., please refer to page 4 of the accompanying materials "1. Qualitative Information on Financial Results for the First Three Quarters of the Fiscal Year Ending March 31, 2018, (2) Information on the consolidated results forecasts and other future forecasts" of the accompanying materials.

1. Qualitative Information on Financial Results for the First Three Quarters of the Fiscal Year Ending March 31, 2018

(1) Details of operating results

During the first three quarters of the consolidated fiscal year under review, the Japanese economy sustained a modest recovery on the back of better employment and income conditions and corporate earnings as well as various governmental policies. In the information industry in which the INES Group operates, IT investment continued to expand primarily in the financial, logistics and services sectors, offsetting the impact of a drop-off in IT investment by the megabanks.

In this business environment, INES Corporation took steps to bolsters its corporate value over the medium and long terms, in addition to its normal business operations, mainly by proactively executing the following management measures:

(i) Enhancement of manufacturing capabilities

The Company has continued to strengthen the management of projects, including its core product WebRings, which is a web-type comprehensive government information system for local government, promoting the standardization and streamlining of the development, introduction and maintenance processes for projects and enhancing the quality assurance system.

(ii) Research and development activities

Established in January 2017, INES Research Institute, Inc. has been playing a central role, together with external experts, in continuing various activities, including the commencement of demonstration experiment in areas such as artificial intelligence (AI), RPA*, regional revitalization and information security, for the purpose of acquiring new technologies and expertise and providing proposals to customers.

* RPA: Robotic Process Automation

In light of robot-based automation of work combined with AI, machine learning and other technologies, many Japanese companies are now looking at introducing RPA for various tasks, mainly in back office units.

(iii) Promotion of work style changes

business office in addition to the decrease in net sales.

In the current fiscal year, the Company established a new division to facilitate work style changes with the aim of shifting ways of working in line with current trends, such as diversity and telework. It also launched a number of initiatives designed to secure and develop competent human resources and improve productivity.

Looking at the results for the first three quarters of the consolidated fiscal year under review, net sales decreased 8.2% year on year, to $\frac{1}{2}23,911$ million, as indicated in the consolidated net sales by sector below. Although stronger sales began to become evident, mainly to the non-manufacturing sector among general industry, and to megabanks and insurance companies in the financial sector, the public sector experienced a reactionary decline after the My Number-related special demand in the previous fiscal year and delays in tender projects due to the reaction to the special demand and legislative amendments, among other factors. In terms of profits, the Company posted an operating profit of $\frac{1}{3}305$ million (down 68.5% year on year), an ordinary profit of $\frac{1}{3}43$ million (down 66.2%), and a profit attributable to owners of parent amounting to $\frac{1}{1}175$ million (down 69.2%). This was due to one-time expenses associated with the relocation of the

Consolidated net sales by sector and by product/service are as follows.

| Consolidated net sales by sector (Million yen) | | | | | | | | |
|------------------------------------------------|----------------------------------------|--------------------------|----------------------|--------------------------|----------------|--|--|--|
| Cotocom/ Tomp | Nine months ended December 31, 2016 | | Nine mon December | VoV shanga (0/) | | | | |
| Category/ Term | Amount | Composition ratio (%) | Amount | Composition ratio (%) | YoY change (%) | | | |
| General industry | 5,244 | 20.1 | 5,492 | 23.0 | 4.7 | | | |
| Financial | 8,817 | 33.9 | 9,069 | 37.9 | 2.9 | | | |
| Public | 11,977 | 46.0 | 9,349 | 39.1 | (21.9) | | | |
| Total | 26,039 | 100.0 | 23,911 | 100.0 | (8.2) | | | |

Consolidated net sales by sector

Consolidated net sales by product/service

| | Nine mon December | ths ended 31, 2016 | Nine mon December | XXI (0/) | |
|--------------------------------|----------------------|--------------------------|----------------------|--------------------------|----------------|
| Category/ Term | Amount | Composition ratio (%) | Amount | Composition ratio (%) | YoY change (%) |
| System development | 12,024 | 46.2 | 9,823 | 41.0 | (18.3) |
| System operation | 7,081 | 27.2 | 7,058 | 29.5 | (0.3) |
| System maintenance | 3,032 | 11.6 | 3,237 | 13.5 | 6.7 |
| Sales of information equipment | 896 | 3.4 | 552 | 2.3 | (38.3) |
| Other | 3,004 | 11.6 | 3,239 | 13.7 | 7.8 |
| Total | 26,039 | 100.0 | 23,911 | 100.0 | (8.2) |

(2) Information on the consolidated results forecasts and other future forecasts

Results forecasts for the full year of the fiscal year ending March 31, 2018 published on October 26, 2017 remain unchanged.

Forward-looking statements such as results forecasts provided in this document are prepared based on currently available information and assumptions that are deemed reasonable, but the Company does not intend to guarantee their achievement. Actual results may differ significantly from the above forecasts for various reasons.

(Million yen)

Quarterly Consolidated Financial Statements and Important Notes

Quarterly consolidated balance sheet

| Fotal assets | 56,630 | 55,180 |
|---------------------------------------|------------------------|------------------------------|
| Total non-current assets | 33,009 | 33,976 |
| Total investments and other assets | 5,814 | 6,179 |
| Allowance for doubtful accounts | (0) | (0) |
| Other | 785 | 812 |
| Long-term time deposits | | 300 |
| Deferred tax assets | 3,732 | 3,645 |
| Long-term prepaid expenses | 228 | 216 |
| Investment securities | 1,068 | 1,205 |
| Investments and other assets | 2,307 | 2,730 |
| Total intangible assets | 2,567 | 2,956 |
| Other | 2,527 40 | 2,915 40 |
| Intangible assets Software | 0 507 | 2.015 |
| Total property, plant and equipment | 24,626 | 24,840 |
| Land | 14,260 | 14,260 |
| Tools, furniture and fixtures, net | 1,092 | 1,218 |
| Accumulated depreciation | (3,480) | (3,524) |
| Tools, furniture and fixtures | 4,573 | 4,742 |
| Buildings and structures, net | 9,273 | 9,361 |
| Accumulated depreciation | (9,697) | (9,758) |
| Buildings and structures | 18,970 | 19,120 |
| Property, plant and equipment | 10.070 | 10 100 |
| Non-current assets | | |
| Total current assets | 23,621 | 21,204 |
| Allowance for doubtful accounts | (10) | (5) |
| Other | 38 | 330 |
| Deferred tax assets | 852 | 1,217 |
| Prepaid expenses | 243 | 243 |
| Raw materials and supplies | 129 | 100 |
| Work in process | 860 | 2,782 |
| Notes and accounts receivable - trade | 10,546 | 5,264 |
| Cash and deposits | 10,960 | 11,270 |
| Current assets: | | |
| ASSETS | | |
| | (As of March 31, 2017) | (As of December 31, 2017 |
| | FY2016 | (Million yen 3Q of FY2017 |

As of December 31 and March 31, 2017

Quarterly consolidated balance sheet

| | | (Million yen) |
|-------------------------------------------------------|------------------------|---------------------------|
| | FY2016 | 3Q of FY2017 |
| | (As of March 31, 2017) | (As of December 31, 2017) |
| LIABILITIES | | |
| Current liabilities: | | |
| Accounts payable - trade | 1,793 | 1,990 |
| Accrued expenses | 880 | 905 |
| Income taxes payable | 707 | 198 |
| Accrued consumption taxes | 103 | 67 |
| Advances received | 136 | 228 |
| Provision for bonuses | 1,149 | 477 |
| Provision for directors' bonuses | 52 | 36 |
| Provision for losses on orders received | 768 | 576 |
| Other | 1,311 | 1,334 |
| Total current liabilities | 6,903 | 5,815 |
| Non-current liabilities | | |
| Provision for directors' retirement benefits | 251 | 237 |
| Net defined benefit liability | 11,045 | 11,134 |
| Asset retirement obligations | 377 | 106 |
| Other | 66 | 50 |
| Total non-current liabilities | 11,740 | 11,529 |
| Total liabilities | 18,643 | 17,345 |
| NET ASSETS | | |
| Shareholders' equity | | |
| Capital stock | 15,000 | 15,000 |
| Capital surplus | 20,348 | 20,348 |
| Retained earnings | 6,402 | 6,055 |
| Treasury shares | (2,873) | (2,875) |
| Total shareholders' equity | 38,876 | 38,528 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 170 | 258 |
| Remeasurements of defined benefit plans | (1,060) | (951) |
| Total accumulated other comprehensive income | (889) | (692) |
| Total net assets | 37,986 | 37,835 |
| Total net assets and liabilities | 56,630 | 55,180 |

As of December 31 and March 31, 2017

Quarterly consolidated statement of income

For the nine months ended December 31, 2016 and 2017

| | , | (Million year |
|----------------------------------------------|--------------------|--------------------|
| | 3Q of FY2016 | 3Q of FY2017 |
| | (April 1, 2016 to | (April 1, 2017 to |
| | December 31, 2016) | December 31, 2017) |
| Net sales | 26,039 | 23,911 |
| Cost of sales | 20,872 | 19,358 |
| Gross profit | 5,166 | 4,552 |
| Selling, general and administrative expenses | 4,196 | 4,246 |
| Operating profit | 970 | 305 |
| Non-operating income: | | |
| Interest income | 1 | 2 |
| Dividends income | 10 | 9 |
| Real estate rent | 46 | 46 |
| Dividend income of insurance | 27 | 13 |
| Others | 15 | 12 |
| Total non-operating income | 101 | 84 |
| Non-operating expenses: | | |
| Interest expenses | 1 | 0 |
| Rent expenses on real estate | 41 | 41 |
| Commission for purchase of treasury shares | 9 | - |
| Others | 3 | 4 |
| Total non-operating expenses | 56 | 46 |
| Ordinary profit | 1,015 | 343 |
| Extraordinary income: | | |
| Gain on sales of investment securities | — | 49 |
| Gain on sales of memberships | 0 | - |
| Total extraordinary income | 0 | 49 |
| Extraordinary losses: | | |
| Loss on retirement of non-current assets | 10 | 8 |
| Others | 0 | 1 |
| Total extraordinary losses | 10 | 10 |
| Profit before income taxes | 1,005 | 383 |
| Income taxes | 437 | 207 |
| Profit | 568 | 175 |
| Profit attributable to owners of parent | 568 | 175 |

Quarterly consolidated statement of comprehensive income

For the nine months ended December 31, 2016 and 2017

| | (Million yen) |
|--------------------|---------------------------------------------------------------------------|
| 3Q of FY2016 | 3Q of FY2017 |
| (April 1, 2016 to | (April 1, 2017 to |
| December 31, 2016) | December 31, 2017) |
| 568 | 175 |
| | |
| 71 | 88 |
| 104 | 108 |
| 175 | 197 |
| 744 | 372 |
| | |
| 744 | 372 |
| | (April 1, 2016 to December 31, 2016) 568 71 104 175 744 |

Quarterly consolidated statement of cash flow

For the nine months ended December 31, 2016 and 2017

| | , | (Million yen) |
|-------------------------------------------------------------------------------|--------------------|--------------------|
| | 3Q of FY2016 | 3Q of FY2017 |
| | (April 1, 2016 to | (April 1, 2017 to |
| | December 31, 2016) | December 31, 2017) |
| I. Cash flows from operating activities: | | |
| Profit before income taxes | 1,005 | 383 |
| Depreciation | 1,565 | 1,566 |
| Increase (decrease) in provision for bonuses | (669) | (672) |
| Increase (decrease) in provision for directors' bonuses | (11) | (15) |
| Increase (decrease) in provision for losses on orders received | 45 | (191) |
| Increase (decrease) in provision for directors' retirement benefit | its 9 | (13) |
| Increase (decrease) in net defined benefit liability | 232 | 245 |
| Loss (gain) on sales of investment securities | _ | (49) |
| Loss on retirement of non-current assets | 10 | 8 |
| Decrease (increase) in notes and accounts receivable - trade | 6,982 | 5,373 |
| Decrease (increase) in inventories | (1,305) | (1,892) |
| Decrease (increase) in other assets | (233) | (310) |
| Increase (decrease) in notes and accounts payable - trade | (273) | 186 |
| Increase (decrease) in other liabilities | 14 | 300 |
| Other, net | (50) | (234) |
| (Subtotal) | 7,321 | 4,685 |
| Income taxes refund | 5 | 18 |
| Income taxes paid | (855) | (946) |
| Net cash provided by (used in) operating activities: | 6,470 | 3,756 |
| II. Cash flows from investing activities | -) - | -) |
| Decrease (increase) in time deposits | (0) | (0) |
| Payment into long-term time deposit | _ | (300) |
| Purchase of property, plant and equipment | (702) | (1,172) |
| Purchase of intangible assets | (293) | (1,021) |
| Purchase of long-term prepaid expenses | (30) | (1,021) (77) |
| Purchase of investment securities | (30) | (28) |
| Proceeds from sales of investment securities | _ | 53 |
| Proceeds from redemption of investment securities | 150 | - |
| Payments for lease and guarantee deposits | (121) | (173) |
| Proceeds from collection of lease and guarantee deposits | 49 | 132 |
| Payments for asset retirement obligations | 47 | (310) |
| Other | - 1 | (310) |
| Net cash provided by (used in) investing activities: | (947) | (2,885) |
| | (947) | (2,003) |
| III. Cash flows from financing activities: Repayments of lease obligations | (85) | (56) |
| | | |
| Decrease (increase) in deposits for purchase of treasury shares | 872 | 0 |
| Purchase of treasury shares | (2,432) | (1) |
| Cash dividends paid | (422) | (504) |
| Net cash provided by (used in) financing activities | (2,067) | (561) |
| IV. Net increase (decrease) in cash and cash equivalents | 3,455 | 309 |
| V. Beginning cash and cash equivalent balance | 6,036 | 9,726 |
| VI. Ending cash and cash equivalent balance | 9,491 | 10,036 |